• Fundamentals of safe operation must be in place before you start SPIs
• If they don't have SPIs, you educate first then move to SPIs over time if appropriate
• Linking SPIs with major scenarios
• How good is your safety mgmt, how do you know, show me
• Sites who have SPIs for a time .. Check if they chg over time
• Balance btwn lagging and leading indicators
• Sites have to live a little bit with the same SPIs to understand better how it works and what doesn't work

Countries just starting with SPIs
• Start with awareness raising
• Still always up to operator
• Explore how much the companies understand their SPIs
  – Do they know what is safety critical equipment
  – Where do the SPIs come from
  – What do they measure
  – How do they fit with other KPIs
  – Are they collecting information, do they have SPIs
• Indicators can already be available from other aspects of the operation, occupational hygiene, environmental monitoring, trade association metrics, etc.

• Why choose SPIs? What are they? Whos responsible? How do they choose?

• Inspector should not focus on numbers but on the robustness of SPI system, selection, etc.

• Things we can do after
  – How can we get industry perspective
  – TWG 2 can create survey for country use
  – OECD project? Must be raised by a member country
• Encourage trade associations for other sectors or at national level to make guidance

• National guidance
  – NL, HU, FI, IT (associated with SMS guidance), UK
    • HSE has SPIs (how to demonstrate monitoring) for all inspection guidance and published online
  – Hazard rating systems of countries can have some interesting indicators, e.g., BE, FI
  – Get NL tank association link?
  – Oil and gas producers OGPA guidance?